

**Diocese of Sault Ste. Marie
Official Gazette**



**Diocèse de Sault Ste-Marie
Gazette officielle**

**JUNE-JULY-AUGUST
2025**

**JUIN-JUILLET-AOÛT
2025**

In this combined summer edition of the *Official Gazette*, we present a decree explaining the Diocese's pastoral regions and a decree approving the Anishinabe Spiritual Centre as a public association of the faithful (with supporting documentation).

We also included a farewell letter from Sister Suzanne Aylwin, s.s.s. who recently moved to Sherbrooke, Québec. Living the life of a hermit, she was heavily involved in the pastoral life of Ste-Anne-de-Pins parish in Sudbury, especially music ministry, and previously managed the Librairie Emmanuel religious bookstore.

Dans cette édition combinée estivale de la Gazette officielle, vous trouverez un décret qui explique les régions pastorales du Diocèse et un décret qui reconnaît le Centre spirituel Anishinabe comme une association publique de fidèles (avec de la documentation justificatifs).

Vous trouverez également une lettre d'adieu de sœur Suzanne Aylwin, s.s.s. qui a récemment déménagé à Sherbrooke, Québec. Vivant une vie d'ermite, elle était très engagée dans la vie pastorale de la paroisse Ste-Anne-des-Pins à Sudbury, surtout dans le ministère de la musique ; auparavant elle était responsable de la Librairie Emmanuel.

**Laura Markiewicz
Chancellor / chancelier**

*N.B.: For past copies and to subscribe to the digital version, please visit
EN: <https://dioceseofsaultstemarie.org/gazette>
FR: <https://diocesedesaultstemarie.org/gazette>*

Index

Diocesan particular law concerning pastoral regions	2-7	Loi particulière diocésaine relative aux régions pastorales
Decree approving the Anishinabe Spiritual Centre as a public association of the faithful	8-41	Loi approuvant le Centre spirituelle Anishinabe comme une association publique de fidèles
Farewell letter from Sr. Suzanne Aylwin, s.s.s.	42-45	Lettre d'adieu de sœur Suzanne Aylwin, s.s.s.
Official notices	46	Avis officiels



GENERAL DECREE

DÉCRET GÉNÉRAL

**DIOCESAN PARTICULAR LAW
CONCERNING PASTORAL REGIONS**

**LOI PARTICULIÈRE DIOCÉSAINE
RELATIVE AUX RÉGIONS PASTORALES**

Whereas since at least the 4th century some priests would be appointed as “archpriests”, with responsibility for churches outside of the city of the episcopal seat, and

Attendu que, depuis le 4ème siècle tout au moins, certains prêtres étaient nommés « archiprêtres », chargés des églises situées en dehors de la ville du siège épiscopal, et

Whereas this institution underwent many historical modifications and regional variations, with the priest sometimes being called a “dean” or “vicar forane”, and

Attendu que cette institution a subi plusieurs modifications historiques et variations régionales, le prêtre portant parfois le titre de « doyen » ou de « vicaire forain », et

Whereas canon 217 of the Code of Canon Law of 1917 required every diocese to be divided into vicariates forane (also known as “deaneries”), each of which was headed by a vicar forane (or “dean”), and

Attendu que le canon 217 du Code de droit canonique de 1917 exigeait que chaque diocèse soit divisé en vicariats forains (également appelés « doyennés »), chacun étant dirigé par un vicaire forain (ou « doyen »), et

Whereas, in a meeting of the Sudbury Deanery held on November 4, 2003, the following motion was passed unanimously: *“In view of the unreasonable expectations of the Code of Canon Law, we ask the Bishop’s Council of Priests to re-examine diocesan structures and the role of the priest who is responsible for convening periodic meetings of priests in a given region of the diocese”*; and

Attendu que, lors d'une réunion du doyenné de Sudbury tenue le 4 novembre 2003, la motion suivante a été adoptée à l'unanimité : *« Compte tenu des attentes déraisonnables du Code de droit canonique, nous demandons au Conseil presbytéral diocésain de réexaminer les structures diocésaines et le rôle du prêtre chargé de convoquer des réunions périodiques des prêtres d'une région donnée du diocèse »* ; et

Whereas canon 374 §2 of the 1983 Code of Canon Law made the formal use of deaneries optional, and allowed alternative patterns of grouping, and,

Attendu que le canon 374 §2 du Code de droit canonique de 1983 rendait facultative l'utilisation formelle des doyennés et autorisait d'autres modes de regroupement, et

Whereas in February 2004, the Deans of the different deaneries resigned, and were subsequently appointed as Chair of different pastoral regions, and

Attendu que, en février 2004, les doyens des différents doyennés ont démissionné et ont ensuite été nommés présidents de différentes régions pastorales, et

Whereas we have not been able to find any historical documentation regarding the role and responsibility of Chair of a pastoral region,

Attendu que nous n'avons pu trouver aucune documentation historique relative au rôle et à la responsabilité du président d'une région pastorale,

Therefore, in order to clarify these points, for the good of the ministry to be accomplished, and

Par conséquent, afin de clarifier ces points, dans l'intérêt du ministère à accomplir, et

Having discussed the matter at the meetings of the Presbyteral Council on February 7-8, 2024, and on May 15, 2024, and on February 12-13, 2025, and,

Après avoir examiné la question lors des réunions du Conseil presbytéral tenues les 7 et 8 février 2024, le 15 mai 2024 et les 12 et 13 février 2025, et

Having discussed a final draft of a proposed particular law on the matter at a meeting of the Presbyteral Council on June 11, 2025, and received a unanimous positive consultative vote,

Après avoir examiné le projet final d'une loi particulière à ce sujet lors d'une réunion du Conseil presbytéral tenue le 11 juin 2025, et après avoir reçu un vote consultatif positif à l'unanimité,

I DECREE THAT

JE DÉCRÈTE QUE


The attached "Diocesan Particular Law concerning Pastoral Regions" is hereby approved. I order its publication in the Official Gazette, which shall be the manner of its promulgation. To facilitate the transition to this new method, it shall enter into force on October 1, 2025.

La « Loi particulière diocésaine relative aux régions pastorales » ci-jointe est approuvée. J'ordonne sa publication dans la Gazette officielle qui en assurera la promulgation. Afin de faciliter la transition vers cette nouvelle méthode, cette loi entrera en vigueur le 1er octobre 2025.

Given at / donné à:

Location / lieu	<input checked="" type="checkbox"/> Sudbury <input type="checkbox"/> Other / autre:
Date	2025-08-28

Competent authority / autorité compétente:

Name / nom	+Thomas Dowd
Title / titre	Diocesan Bishop / évêque diocésain
Signature	

Countersignature / contresignature:

Name / nom	Laura Markiewicz
Title / titre	Chancellor / chancelier
Signature	

Archives:

Prot. no. / N. prot.	428/2025
----------------------	----------





GENERAL DECREE

**DIOCESAN PARTICULAR LAW
CONCERNING PASTORAL REGIONS**

1. Preamble

1.1 The Code of Canon Law allows for the parishes of a diocese to be joined into special groups. These can be vicariates forane, also known as deaneries; otherwise they should be defined in particular law (cf. canon 374).

1.2 The most recent method for grouping parishes in the Diocese of Sault Ste. Marie was via "pastoral regions". Each region was led by a priest acting as the Regional Chair.

1.3 The purpose of this particular law is to document and define this part of the life of the Diocese.

2. Definitions

2.1 For the purpose of this particular law:

- a. the term "parish" includes both territorial and personal parishes, as well as chapelries, missions, or other ecclesial institutions authorized to act in a manner similar to parishes.

DÉCRET GÉNÉRAL

**LOI PARTICULIÈRE DIOCÉSAINE
SUR LES RÉGIONS PASTORALES**

1. Préambule

1.1 Le Code de droit canonique permet aux paroisses d'un diocèse d'être regroupées en groupes spéciaux. Il peut s'agir de vicariats forains, également appelés doyennés ; sinon, ils devraient être définis dans une loi particulière (voir canon 374).

1.2 La méthode la plus récente de regroupement des paroisses du diocèse de Sault Ste. Marie était via les « régions pastorales ». Chaque région était dirigée par un prêtre agissant en tant que président régional.

1.3 Le but de cette loi particulière est de documenter et de définir cette partie de la vie du diocèse.

2. Définitions

2.1 Aux fins de cette loi particulière :

- a. Le terme « paroisse » comprend à la fois les paroisses territoriales et personnelles, ainsi que les chapelles, missions ou autres institutions ecclésiales autorisées à agir de manière similaire aux paroisses.

b. The term “pastor” includes any priest appointed by the Bishop to act as the head of a parish, whether the actual title is Pastor or some other title.

b. Le terme « curé » inclut tout prêtre nommé par l'évêque pour agir à titre de chef d'une paroisse, que le titre réel soit celui de curé ou un autre titre.

3. Grouping of parishes and missions

3. Regroupement des paroisses et des missions

3.1 The following are the Pastoral Regions of the Diocese of Sault Ste. Marie:

3.1 Voici les régions pastorales du diocèse de Sault Ste. Marie:

Eastern region	all anglophone parishes located east of Greater Sudbury	toutes les paroisses anglophones situées à l'est du Grand Sudbury
Sudbury region	all anglophone parishes located within Greater Sudbury, as well as Killarney	toutes les paroisses anglophones situées dans le Grand Sudbury, ainsi que Killarney
North Shore region	all anglophone parishes west of Greater Sudbury up to and including Thessalon, including the communities south of Espanola	toutes les paroisses anglophones à l'ouest du Grand Sudbury jusqu'à Thessalon inclusivement, y compris les communautés au sud d'Espanola
Western region	all anglophone parishes west of Thessalon	toutes les paroisses anglophones à l'ouest de Thessalon
Région de l'est	all francophone parishes south and east of Greater Sudbury	toutes les paroisses francophones au sud et à l'est du Grand Sudbury
Région de l'ouest	all francophone parishes of Greater Sudbury and west of Greater Sudbury	toutes les paroisses francophones du Grand Sudbury et à l'ouest du Grand Sudbury
Indigenous	all parishes located on First Nations reserve territory, or otherwise designated as special service points for First Nations or Métis peoples	toutes les paroisses situées sur le territoire des réserves des Premières Nations, ou autrement désignées comme des points de service pour les gens des premières nations ou métis.

3.2 A parish is defined as “anglophone” if it offers Sunday worship in English. A parish is defined as “francophone” if it offers Sunday worship in French. If a parish offers Sunday worship in both languages, it belongs to two regions

3.2 Une paroisse est définie comme « anglophone » si elle offre le culte dominical en anglais. Une paroisse est définie comme « francophone » si elle offre le culte dominical en français. Si une paroisse offre le culte dominical

simultaneously.

3.3 All parishes located on First Nations reserve territory are simultaneously part of the appropriate anglophone region.

3.4 Parishes which offer Sunday worship in a language other than English or French are assigned to the territorial region which most corresponds to their location and the second language used by most of its members.

3.5 In case of doubt, the assigning of a parish to a region is an exercise of executive power reserved to the Diocesan Bishop, although he can delegate this authority.

4. Leadership of pastoral regions

4.1 Each pastoral region is led by a priest who acts as the Regional Chair.

4.2 A Regional Chair is appointed by the Bishop after consulting, via a secret ballot, the priests of the region who meet the criteria of an elector for the Presbyteral Council (cf. Statutes of the Presbyteral Council, articles 3.2 and 3.3) and who live in and/or minister in the region in question.

4.3 The term of a Regional Chair is three years. There is no maximum number of terms.

4.4 A Regional Chair may be removed by the Bishop for a just cause in accordance with his own prudent judgment.

4.5 A Regional Chair who leaves the territory or service of the Diocese, or who loses his Authorization for Ministry, ceases to be in office. This fact must be declared in a decree.

dans les deux langues, elle appartient simultanément à deux régions.

3.3 Toutes les paroisses situées sur le territoire des réserves des Premières Nations font simultanément partie de la région anglophone appropriée.

3.4 Les paroisses qui offrent le culte dominical dans une langue autre que l'anglais ou le français sont attribuées à la région territoriale qui correspond le plus à leur localisation et à la deuxième langue utilisée par la plupart de ses membres.

3.5 En cas de doute, l'attribution d'une paroisse à une région est un exercice du pouvoir exécutif réservé à l'évêque diocésain, bien qu'il puisse déléguer cette autorité.

4. Leadership des régions pastorales

4.1 Chaque région pastorale est dirigée par un prêtre qui agit comme président de région.

4.2 Un président de région est nommé par l'évêque après consultation, au scrutin secret, des prêtres de la région qui répondent aux critères d'électeur du Conseil presbytéral (voir Statuts du Conseil presbytéral, articles 3.2 et 3.3) et qui habitent et/ou exercent leur ministère dans la région concernée.

4.3 Le mandat d'un président de région est de trois ans. Il n'y a pas de nombre maximum de mandats.

4.4 Un président de région peut être destitué par l'évêque pour une juste cause, conformément à son propre jugement prudent.

4.5 Un président de région qui quitte le territoire ou le service du diocèse, ou qui perd son autorisation de ministère, cesse d'être en fonction. Ce fait doit être déclaré dans un décret.

4.6 For Regional Chairs currently in office at the time this particular law enters into force:

- a. if they have been in office less than three years then they remain in office until the conclusion of three years since the start of their current mandate;
- b. if they have already been in office for three years, a process of consultation and appointment will be undertaken.

5. Duties of Regional Chairs

5.1 The Regional Chair has the primary duty of promoting the fellowship of the priests of his region, including the retired priests, so that they may be more effectively a support to one another. Priests of Eastern Catholic churches are welcome to participate in fellowship activities and should be invited.

5.2 The Regional Chair visits priests who are sick and in nursing homes. He also oversees the prayer vigil and funeral of a deceased priest whose funeral rites are being held in his region, unless the priest designated someone else to this task. If a sick, elderly or deceased priest is/was in more than one region simultaneously, the Regional Chairs in question will decide among themselves how to divide this responsibility.

5.3 The Regional Chair is to act as a listening ear and, where appropriate, a mentor to the priests of his region. They should be able to readily turn to him for counsel. The Regional Chair must respect the confidential nature of such communications, although he may nonetheless approach the diocesan Bishop with serious concerns regarding the situation of a priest. The Regional Chair should have the personal phone number and email of each priest of the region, and they should have his.

4.6 Pour les présidents de région actuellement en fonction au moment de l'entrée en vigueur de cette loi particulière :

- a. s'ils sont en fonction depuis moins de trois ans, ils restent en fonction jusqu'à l'expiration d'une période de trois ans depuis le début de leur mandat actuel ;
- b. s'ils sont déjà en fonction depuis trois ans, un processus de consultation et de nomination sera engagé.

5. Fonctions des présidents de région

5.1 Le président de région a pour tâche première de promouvoir la communion fraternelle des prêtres de sa région, y compris les prêtres retraités, afin qu'ils puissent se soutenir plus efficacement les uns les autres. Les prêtres des églises catholiques orientales sont invités à participer aux activités de communion fraternelle et doivent être invités.

5.2 Le président de région visite les prêtres malades et en maison de retraite. Il supervise également la veillée de prière et les funérailles d'un prêtre décédé dont les rites funéraires se déroulent dans sa région, à moins que le prêtre n'ait désigné quelqu'un d'autre pour cette tâche. Si un prêtre malade, âgé ou décédé se trouve ou se trouvait simultanément dans plusieurs régions, les présidents de région concernés décideront entre eux de la répartition de cette responsabilité.

5.3 Le président de région doit être une oreille attentive et, le cas échéant, un mentor pour les prêtres de sa région. Ceux-ci doivent pouvoir s'adresser facilement à lui pour obtenir des conseils. Le président de région doit respecter le caractère confidentiel de ces communications, mais il peut néanmoins s'adresser à l'évêque diocésain en cas d'inquiétude sérieuse concernant la situation d'un prêtre. Le président de région doit avoir le numéro de téléphone et l'adresse électronique de chaque prêtre de la

région, et ceux-ci doivent avoir les siens.

5.4 The Regional Chair promotes the common pastoral activity through gatherings of mandated pastoral personnel of the region, which should be held at least two times per year. At these meetings information and resources are shared, common pastoral activities are planned, issues of concern may be raised, and the members may respond to consultation requests from the Ordinary. These meetings may also be used for formation. Attendance and minutes should be taken at these meetings and transmitted to the Ordinary and to the other Regional Chairs.

5.4 Le président de région promeut l'activité pastorale commune par le biais de réunions du personnel pastoral mandaté de la région, qui devraient avoir lieu au moins deux fois par an. Lors de ces réunions, les informations et les ressources sont partagées, les activités pastorales communes sont planifiées, les questions préoccupantes peuvent être soulevées et les membres peuvent répondre aux demandes de consultation de l'Ordinaire. Ces réunions peuvent également servir à la formation. Les présences et les procès-verbaux doivent être pris lors de ces réunions et transmis à l'Ordinaire et aux autres présidents de région.

5.5 The Regional Chairs are the key advisors to the Bishop for the pastoral works of the Diocese. They, as a group and along with the Vicar General and Episcopal Vicar(s), act in the place of the Diocesan Pastoral Council and the Diocesan Liturgical Commission until such bodies are formally established.

5.5 Les présidents de région sont les principaux conseillers de l'évêque pour les œuvres pastorales du diocèse. Ils, en tant que groupe et avec le Vicaire général et le(s) Vicaire(s) épiscopal(aux), agissent à la place du Conseil pastoral diocésain et de la Commission liturgique diocésaine jusqu'à ce que de tels organismes soient formellement établis.

5.6 The Regional Chair advises the Bishop on pastoral appointments to be made in the region. This may be done through consultation individually or as a group, and such advice may be asked by the Bishop or offered at the initiative of the Regional Chair.

5.6 Le président de région conseille l'évêque sur les nominations pastorales à faire dans la région. Cela peut se faire par le biais de consultations individuelles ou en groupe, et ces conseils peuvent être demandés par l'évêque ou offerts à l'initiative du président de région.

5.7 Priests ministering in a region should advise the appropriate Regional Chair(s) of any absence or vacation time.

5.7 Les prêtres exerçant leur ministère dans une région doivent informer le(s) président(s) de région concerné(s) de toute absence ou de tout congé.

5.8 The Regional Chair represents the Bishop at events and functions in the region when the Bishop is unavailable.

5.8 Le président de région représente l'évêque lors d'événements et de réceptions dans la région lorsque l'évêque n'est pas disponible.

5.9 In accordance with canon 882, while in office the Regional Chair has the faculty to confer the sacrament of Confirmation anywhere within the Diocese. He is only to do so, however, should the Diocesan Bishop be unable to be present.

5.9 Conformément au canon 882, pendant qu'il est en fonction, le président de région a la faculté de conférer le sacrement de Confirmation n'importe où dans le diocèse. Il ne peut toutefois le faire qu'en cas d'impossibilité pour l'évêque

diocésain d'être présent.

5.10 Although a Diocesan Synod, if celebrated, will be governed by its own statutes, the Regional Chairs can expect to be called to participate.

5.10 Bien qu'un synode diocésain, s'il est célébré, sera régi par ses propres statuts, les présidents de région peuvent s'attendre à être appelés à y participer.

6. Resources

6. Ressources

6.1 A Regional Chair is to be provided an annual budget from the budget of the Diocese to help cover expenses related to his duties.

6.1 Un président de région doit recevoir un budget annuel provenant du budget du diocèse pour l'aider à couvrir les dépenses liées à ses fonctions.

6.2 In keeping with the principle "the worker deserves his wages", each Regional Chair is to be granted an annual gift or honorarium in thanksgiving for his service.

6.2 Conformément au principe « le travailleur mérite son salaire », chaque président de région doit recevoir un cadeau ou des honoraires annuels en guise de remerciement pour son service.



DECREE OF APPROVAL

ANISHINABE SPIRITUAL CENTRE

Whereas the Anishinabe Spiritual Centre was established in the 1980's as an apostolate of the Jesuits in Canada, and

Whereas the Centre was incorporated on November 4, 1999, by letters patent issued under the laws of Ontario, and

Whereas a set of resolutions, dated May 14, 2025, was adopted by the Centre, approving new bylaws and transferring control from the Jesuits to an Indigenous-led Board of Directors, and

Whereas, on May 30, 2025, this transfer was consecrated by a pipe ceremony led by an Indigenous Elder, in the presence of dozens of witnesses, and

Whereas on June 24, 2025, the Directors of the Anishinabe Spiritual Centre voted to request that the Centre be approved as a public association of the faithful, in accordance with canon 312 §1 3/, and

Whereas this desire was expressed in a letter dated August 12, 2025, directed to Bishop Thomas Dowd (prot. no. 416/2025),

I DECREE

1. The *Anishinabe Spiritual Centre* ("the Centre") is hereby approved as a public association of the faithful of diocesan right, in order to promote the objects contained in its letters patent.
2. The Centre shall be governed by its own statutes, which are attached to this decree in the form of letters patent as well as an organizational by-law.
3. Any modification to the statutes of the Centre must be approved by the diocesan Bishop, or else the Centre will lose its approval as a public association of the faithful.

Given at / donné à:

Location / lieu Sudbury Other / autre:

Date 2025-08-19

Competent authority / autorité compétente:

Name / nom +Thomas Dowd

Title / titre Diocesan Bishop / évêque diocésain

Signature



Countersignature / contresignature:

Name / nom Laura Markiewicz

Title / titre Chancellor / chancelier

Signature



Archives:

Prot. no. / N. prot. 417/2025





Ministry of Public and
Business Service Delivery
Ministère des Services au public et
aux entreprises

Certified Document Copies

Copies de document
certifiés

ANISHINABE SPIRITUAL CENTRE

Corporation Name / Dénomination sociale

1361459

Ontario Corporation Number / Numéro de société de l'Ontario

15

Total number of pages (excluding certification page) / Nombre total de pages (excluant la page de certification)

Note: The Ontario Business Registry was established on October 19, 2021. A separate search must be conducted for documents filed on or after that date.

Remarque: Le Registre des entreprises de l'Ontario a été créé le 19 octobre 2021. Une recherche distincte doit être effectuée pour les documents déposés à cette date ou après.

V. Quintanilla W.
Director / Directeur

Certified a true copy of the record maintained by the Ministry of Public and Business Service Delivery prior to October 19, 2021.



Copie certifiée conforme du dossier conservé par le ministère des Services au public et aux entreprises avant le 19 octobre 2021.

V. Quintanilla W.
Director/Registrar

V. Quintanilla W.
Directeur ou registrateur

This space is for
Ministry Use Only
Espace réservé à
l'usage exclusif
du Ministère



Ministry of
Consumer and
Ontario Commercial Relations

Ministère de
la Consommation
et du Commerce

LETTERS PATENT

This application constitutes the charter
of the corporation which is issued by
these Letters Patent dated this.

LETTRES PATENTES

La présente requête forme la charte de la
compagnie constituée en personne morale
par lettres patentes datées du

NOVEMBER 04 NOVEMBRE, 1999

Minister of Consumer
and Commercial Relations

Le Ministre de la
Consommation et du Commerce

Paul D. Lillis
Director / Directeur

pat/par

Ontario Corporation Number
Numéro de la personne morale en Ontario

1361459

APPROVED AS A CHARITY - PGT
OEUVRE DE BIENFAISANCE APPROUVÉE - TCP

**APPLICATION FOR INCORPORATION OF A CORPORATION WITHOUT SHARE CAPITAL
REQUÊTE EN CONSTITUTION D'UNE PERSONNE MORALE SANS CAPITAL ACTIONS**

Form 2
Corporations
Act

Formule 2
Loi sur les
personnes
morales

1. The name of the corporation is/Dénomination sociale de la personne morale :

A	N	T	S	H	I	N	A	B	E	S	P	I	R	I	T	U	A	L	C	E	N	T	R	E		

2. The address of the head office of the corporation is/Adresse du siège social:

1091 Anderson Lake Road

(Street & No., or R.R. No., or Lot & Concession No., or Lot & Plan No., Post Office Box No. not acceptable; if Multi-Office Building give Room No.)

(Rue et numéro, ou R.R. et numéro, ou numéro de lot et de concession, ou numéro de lot et de plan; numéro de boîte postale inacceptable; s'il s'agit d'un édifice à bureaux, numéro du bureau)

Espanola, Ontario

(Name of Municipality)
(Nom de la municipalité)

P 5 E 1 S 3

(Postal Code/Code postal)

3. The applicants who are to be the first directors of the corporation are:

Requérants appelés à devenir les premiers administrateurs de la personne morale :

Name in full, including all first, middle names
Nom et prénoms au complet

Residence address, giving Street & No., or R.R. No. or Lot & Concession No., or Lot & Plan No., and Postal Code (Post Office Box No. not acceptable)
Adresse personnelle y compris la rue et le numéro ou la R.R. et le numéro, ou le numéro de lot et de concession, ou le numéro de lot et de plan, ainsi que le code postal (Numéro de boîte postale inacceptable)

MICHAEL JOSEPH STOGRE

#28 Highway 551, P.O. Box 97,
West Bay, Ontario, POP 1G0

CLAIR JOSEPH FISCHER

1091 Anderson Lake Road, Espanola,
Ontario, P5E 1S3

JOHN FRANCIS DUGGAN

1091 Anderson Lake Road, Espanola,
Ontario, P5E 1S3

4. The objects for which the corporation is incorporated are:
Objets pour lesquels la personne morale est constituée:

- a) to promote the advancement of spirituality and religion in general both throughout the world and particularly for First Nations Peoples;
- b) to provide lectures, instructions, studies and training for the purpose of enhancing spirituality and religiosity and developing mental faculties and enhancing knowledge and for so doing;
- c) to provide for the relief of suffering and/or disability caused by lack of financial resources and means including providing care, maintenance and rehabilitation of the needy;
- d) to provide counselling and/or physical assistance for people in distress;
- e) to provide public amenities to benefit the community including community halls and/or similar facilities, playgrounds and social and recreational assembly areas;

5. The special provisions are/Dispositions particulières:

The corporation shall be carried on without the purpose of gain for its members, and any profits or other accretions to the corporation shall be used in promoting its objects.

La personne morale doit exercer ses activités sans rechercher de gain pécuniaire pour ses membres, et tout bénéfice ou tout accroissement de l'actif de la personne morale doit être utilisé pour promouvoir ses objets.

- a) The Corporation shall be carried on without the purpose of gain for its members and any profits or other accretions to the Corporation shall be used in promoting its objects.
- b) The Corporation shall be subject to the [*Charities Accounting Act*, R.S.O. 1990, c. C.10] and the [*Charitable Gifts Act*, R.S.O. 1990, c. C.8].
- c) The directors shall serve as such without remuneration, and no director shall directly or indirectly receive any profit from his position as such; provided that a director may be paid reasonable expenses incurred by him in the performance of his duties.
- d) The borrowing power of the Corporation pursuant to any by-law passed and confirmed in accordance with the [*Corporations Act*, R.S.O. 1990, c. C.38] shall be limited to borrowing money for current operating expenses, provided that the borrowing power of the Corporation shall not be so limited if it borrows on the security of real or personal property.
- e) Upon the dissolution of the Corporation and after the payment of all debts and liabilities, its remaining property shall be distributed or disposed of to charitable organizations which carry on their work solely in Canada.
- f) If it is made to appear to the satisfaction of the Minister, upon report of the Public Trustee, that the Corporation has failed to comply with any of the provisions of the Charities Accounting Act or the Charitable Gifts Act the Minister may authorize any inquiry for the purpose of determining whether or not there is sufficient cause for the Lieutenant Governor, in his discretion, to make an order under the Corporations Act to cancel the Letters Patent of the Corporation and declare it to be dissolved.
- g) to accumulate from time to time all or part of the funds of the Corporation and/or the income therefrom and to invest and reinvest the same in such manner as may from time to time be determined and the Corporation, in making such investments, shall be limited to investments authorized by law for trustees;

3 (a)

- h) to acquire, accept, solicit or receive by purchase, lease, contract, donation, legacy, gift, grant, bequest or otherwise, any kind of real or personal property and to enter into and carry out agreements, contracts and undertakings incidental thereto;**
- i) to hold, manage, sell or convert any of the real or personal property from time to time owned by the Corporation, and to invest and reinvest any principal in such manner as may from time to time be determined and the Corporation, in making such investments, shall be limited to investments authorized by law for trustees;**
- j) to demand, receive, sue for, recover and compel the payment of all sums of money that may become due and payable to the Corporation, to apply the said sums for the objects and purposes of the Corporation and generally to sue and be sued;**
- k) to acquire by purchase, lease, devise, gift and other title, and to hold and use or occupy any real property determined by the directors to be reasonably necessary for the carrying on of its undertaking and to sell, dispose of and convey the same or any part thereof as may be considered advisable;**
- l) to acquire, accept, solicit or receive any gift of real or personal property, either as an annual or other contribution or as an addition to the funds of the Corporation;**
- m) to employ and pay such assistants, clerks, agents, representatives and employees, to procure, equip and maintain such offices and other facilities, and to incur such reasonable expenses as may be necessary; and**
- n) to exercise all voting rights and to authorize and direct the execution and delivery of proxies in connection with any shares or obligations in any company, corporation or other entity owned by the Corporation and generally to act in a prudent manner as such a holder of shares or obligations.**

Preface to all Power Clauses:

- o) For the above objects, and as incidental and ancillary thereto, to exercise any of the powers as prescribed by the Corporations Act, or by any other statutes or laws from time to time applicable, except where such power is contrary to the statutes or common law relating to charities, and in particular, without limiting the generality of the foregoing:

Power to Accumulate

- i) To accumulate from time to time part of the funds or funds of the corporation and income therefrom subject to any statutes or laws from time to time applicable;

Power to Invest

- ii) To invest and reinvest the funds of the corporation in such manner as determined by the Directors, and in making such investment, the Directors shall not be limited to investments authorized by law for Trustees, provided such investments are reasonable, prudent and sagacious under the circumstances and do not constitute, either directly or indirectly, a conflict of interest;

Power to Solicit Donations and Grants

- iii) To solicit and receive donations, bequests, legacies and grants, and to enter into agreements, contracts and undertakings incidental thereto;

Power to Receive Personal Property

- iv) To acquire by purchase, contract, donation, legacy, gift, grant, bequest or otherwise, any personal property and to enter into and carry out any agreements, contracts or undertakings incidental thereto, and to sell, dispose of and convey the same, or any part thereof, as may be considered advisable;

Power to Hold and Dispose of Real Property

- v) To acquire by purchase, lease, devise, gift or otherwise, real property, and to hold such real property or interest therein necessary for the actual use and occupation of the corporation

or for carrying on its charitable undertaking, and, when no longer so necessary, to sell, dispose of and convey the same or any part thereof;

Power to Hire

- vi) To employ and pay such assistants, clerks, agents, representatives and employees, and to procure, equip and maintain such offices and other facilities and to incur such reasonable expenses, as may be necessary, provided that the corporation shall not pay any remuneration to a Director in any capacity whatsoever;

Power to Cooperate with any Other Charitable Organizations

- vii) To cooperate, liaise, and contract with other charitable organizations, institutions or agencies which carry on similar objects to that of the corporation;

Power to Participate in the Reorganization of a Company

- viii) To take up proportions of any increased capital of a company or corporation in which the corporation may at any time hold shares or obligations; to purchase any additional shares or obligations in such company or corporation; to join in any plan for the reconstruction or reorganization or for the sale of assets of any company or corporation, or part thereof; to enter into any pooling or other agreement in connection with the shares or obligations of a company or corporation held by the corporation; and to give consent to the creation of any mortgage, lien or indebtedness of any company or corporation whose shares or obligations are held by the corporation; provided, however, that all of the foregoing is subject to the provisions of the Charitable Gifts Act;

Power to Sue and Compromise Claims

- ix) To demand and compel payment of all sums of money and claims to any real or personal property in which the corporation may have an interest and to compromise any such claims, and generally to sue and be sued in its corporate name;

Power to Issue Cheques

- x) To draw, make, accept, endorse, execute and issue cheques and other negotiable or transferable instruments;

Power to Pay Costs of Incorporation

- xi) Provided that it shall not be lawful for the corporation directly or indirectly to transact or undertake any business within the meaning of the Loan and Trust Corporations Act.

Restriction on Powers


- p) Provided that it shall not be lawful for the corporation directly or indirectly to transact or undertake any business within the meaning of the Loan and Trust Corporations Act.
- q) Provided further that the corporation shall not have the capacity of a natural person.


6. The names and residence addresses of the applicants:
 Nom et prénom et adresse personnelle des requérants :


Name in full, including all first, middle names Nom et prénom au complet	Residence address, giving Street & No., or R.R., No. or Lot & Concession No., or Lot & Plan No., and Post-Code (Post Office Box No. not acceptable) Adresse personnelle y compris la rue et le numéro ou le R.R. et le numéro, ou le numéro de lot et de concession ou Le numéro de lot et de plan, ainsi que le code postal (Numéro de boîte postale inacceptable)
MICHAEL JOSEPH STOGRE	#28 Highway 551, P.O. Box 97, West Bay, Ontario, P0P 1G0
CLAIR JOSEPH FISCHER	1091 Anderson Lake Road, Espanola, Ontario, P5E 1S3
JOHN FRANCIS DUGGAN	1091 Anderson Lake Road, Espanola, Ontario, P5E 1S3

This application is executed in duplicate.
 La présente requête est faite en double exemplaire.

Signatures of applicants/Signature des requérants


 MICHAEL JOSEPH STOGRE


 CLAIR JOSEPH FISCHER


 JOHN FRANCIS DUGGAN

Anishinabe Spiritual Centre organizational by-law

Section 1 - General

1.01 Definitions

In this by-law and all other by-laws of the Corporation, unless the context otherwise requires:

"Act" means the Not-for-Profit Corporations Act, 2010 (Ontario) and, where the context requires, includes the regulations made under it, as amended or re-enacted from time to time;

"Bishop of Sault Ste. Marie" means the Bishop of the Diocese in which the town of Espanola is located or, in the event the see is vacant or impeded in accordance with canon law, the cleric who is responsible for the governance of the Diocese until a new Bishop is appointed;

"Board" means the board of directors of the Corporation;

"By-laws" means this by-law (including the schedules to this by-law) and all other by-laws of the Corporation as amended and which are, from time to time, in force and effect;

"Chair" means the chair of the Board;

"Corporation" means the corporation that has passed these by-laws under the Act or that is deemed to have passed these by-laws under the Act;

"Director" means an individual occupying the position of director of the Corporation by whatever name he or she is called;

"Ineligible Individual" means a person considered an ineligible individual according to the Canada Revenue Agency Guidance "Ineligible individuals" (CG-024)

"Member" means a member of the Corporation;

"Members" means the collective membership of the Corporation; and

"Officer" means an officer of the Corporation.

1.02 Interpretation

Other than as specified in Section 1.01, all terms contained in this By-law that are defined in the Act shall have the meanings given to such terms in the Act. Words importing the singular include the plural and vice versa, and words importing one gender include all genders.

1.03 Severability and Precedence

The invalidity or unenforceability of any provision of this By-law shall not affect the validity or enforceability of the remaining provisions of this By-law. If any of the provisions contained in the By-laws are inconsistent with those contained in the articles or the Act, the provisions contained in the articles or the Act, as the case may be, shall prevail.

1.04 Seal

The seal of the Corporation, if any, shall be in the form determined by the Board.

1.05 Execution of Documents

Deeds, transfers, assignments, contracts, obligations and other instruments in writing requiring execution by the Corporation may be signed by any two of its Officers or Directors. In addition, the Board may from time to time direct the manner in which and the person by whom a particular document or type of document shall be executed. Any person authorized to sign any document may affix the corporate seal, if any, to the document. Any Director or Officer may certify a copy of any instrument, resolution, By-law or other document of the Corporation to be a true copy thereof.

Section 2 - Members

2.01 Members

Membership in the Corporation shall consist of:

1. the Bishop of Sault Ste. Marie, as an *ex officio* member;
2. 3 other physical persons (but not legal persons) interested in furthering the Corporation's purposes and who have been accepted into membership in the Corporation by resolution of the Members.

2.02 Membership criteria

Apart from the *ex officio* member, a membership in the Corporation is open to Roman Catholics who have received the sacrament of Confirmation in the Roman Catholic Church or in a manner otherwise accepted as valid by the Roman Catholic Church, and who are enrolled in an Anishinaabe band.

Members are normally not required to provide proof of Confirmation, i.e. their declaration to this effect is sufficient. However, if this matter is called into question by another Member of the Corporation, the purported Member must provide proof of Confirmation within a delay of 30 days. Failure to provide proof of Confirmation by that time causes the individual to automatically cease to be a Member.

Members are normally not required to provide proof of membership in an Anishinaabe band, i.e. their declaration to this effect is sufficient. However, if this matter is called into question by another Member of the Corporation, the purported Member must provide band membership within a delay of 30 days. Failure to provide proof of band membership by that time causes the individual to automatically cease to be a Member.

2.03 Membership dues

Members are required to pay annual dues of \$20. Members in arrears automatically lose the right to vote at meetings of the Members until any back dues are paid.

2.04 Termination of membership

For the *ex officio* Member, membership only terminates if the person ceases to be the Bishop of Sault Ste. Marie.

For other Members, a membership in the Corporation is not transferable and automatically terminates if

1. the Member resigns;
2. the Member ceases to be a Roman Catholic, whether by voluntary adherence to another religious or secular tradition incompatible with Roman Catholicism or by a decree of excommunication by a competent authority of the Roman Catholic Church;
3. the Member ceases to be a member of an Anishinaabe band; or
4. such membership is otherwise terminated in accordance with the Act or these bylaws.

2.05 Disciplinary Act or Termination of Membership for Cause

Upon 15 days' written notice to a Member, the Board may pass a resolution authorizing disciplinary action or the termination of membership for violating any provision of the articles or By-laws.

The notice shall set out the reasons for the disciplinary action or termination of membership. The Member receiving the notice shall be entitled to give the Board a written submission opposing the disciplinary action or termination not less than 5 days before the end of the 15-day period. The Board shall consider the written submission of the Member before making a final decision regarding disciplinary action or termination of membership.

For greater clarity, the *ex officio* Member cannot have his membership terminated by the Board.

2.06 Nijiji of the Corporation

The Directors may adopt regulations concerning the participation in the activities of the Corporation of supporters of the Corporation (known as "Nijiji"), provided such

regulations do not overlap with the rights and responsibilities of the Members, Directors or Officers of the Corporation.

Section 3 - Members' Meetings

3.01 Annual Meeting

The annual meeting shall be held on a day and at a place within Ontario fixed by the Board. Any Member, upon request, shall be provided, not less than five business days or other number of days that may be further prescribed in regulations before the annual meeting, with a copy of the approved financial statements, auditor's report or review engagement report and other financial information required by the By-laws or articles.

The business transacted at the annual meeting shall include:

1. receipt of the agenda;
2. receipt of the minutes of the previous annual and subsequent special meetings;
3. consideration of the financial statements;
4. report of the auditor or person who has been appointed to conduct a review engagement;
5. reappointment or new appointment of the auditor or a person to conduct a review engagement for the coming year;
6. election of Directors; and
7. such other or special business as may be set out in the notice of meeting.

No other item of business shall be included on the agenda for annual meeting unless a Member has given notice to the Corporation of any matter that the Member proposes to raise at the meeting in accordance with the Act, so that such item of new business can be included in the notice of annual meeting.

3.02 Special Meetings

The Directors may call a special meeting of the Members. The Board shall call a special meeting on written requisition of:

1. the *ex officio* Member; or
2. Members who hold at least 10 per cent of votes that may be cast at the meeting sought.

The Board must call this meeting within 21 days after receiving the requisition unless the Act provides otherwise.

3.03 Notice

Subject to the Act, not less than 10 and not more than 50 days written notice of any annual or special Members' meeting shall be given in the manner specified in the Act to each Member, each Director and to the auditor or person appointed to conduct a review engagement. Notice of any meeting where special business will be transacted must contain sufficient information to permit the Members to form a reasoned judgment on the decision to be taken, and state the text of any special resolution to be submitted to the meeting.

3.04 Quorum

A quorum for the transaction of business at a Members' meeting consists of:

1. the *ex officio* Member; and
2. a majority of the remaining Members entitled to vote at the meeting.

If a quorum is present at the opening of a meeting of the Members, the Members present may proceed with the business of the meeting, even if a quorum is not present throughout the meeting.

3.05 Chair of the Meeting

The Chair shall be the chair of the Members' meeting; in the Chair's absence, the Members present at any Members' meeting shall choose another Director as chair and if no Director is present or if all of the Directors present decline to act as chair, the Members present shall choose one of their number to chair the meeting.

3.06 Voting of Members

Business arising at any Members' meeting shall be decided by a majority of votes unless otherwise required by the Act or the By-laws provided that:

1. the majority of votes in favour of a proposed resolution includes the vote of the *ex officio* member;
2. each Member shall be entitled to one vote at any meeting;
3. votes shall be taken by a show of hands among all Members present and the chair of the meeting, if a Member, shall have a vote;
4. an abstention shall not be considered a vote cast;
5. before or after a show of hands has been taken on any question, the chair of the meeting may require, or any Member may demand, a written ballot. A written ballot so required or demanded shall be taken in such manner as the chair of the meeting shall direct;
6. if there is a tie vote, the chair of the meeting shall require a written ballot, and shall not have a second or casting vote. If there is a tie vote upon written ballot, the motion is lost; and
7. whenever a vote by show of hands is taken on a question, unless a written ballot is required or demanded, a declaration by the chair of the meeting that a resolution has been carried or lost and an entry to that effect in the minutes shall be conclusive evidence of the fact without proof of the number or proportion of votes recorded in favour of or against the motion.

3.07 Adjournments

The Chair may, with the majority consent of any Members' meeting, adjourn the same from time to time and no notice of such adjournment need be given to the Members, unless the meeting is adjourned by one or more adjournments for an aggregate of 30 days or more. Any business may be brought before or dealt with at any adjourned meeting which might have been brought before or dealt with at the original meeting in accordance with the notice calling the same.

3.08 Proxies

The *ex officio* Member, but only the *ex officio* Member, may appoint a proxyholder to act on his or her behalf at a meeting of Members. Such appointment must be made in writing and must conform to the requirements of Section 3 of Ontario Regulation 395/21.

A proxyholder does not need to be a Member of the Corporation.

3.09 Persons Entitled to be Present

The only persons entitled to attend a Members' meeting are the Members, a proxyholder, the Directors, the auditor or the person who has been appointed to conduct a review engagement of the Corporation, if any, and others who are entitled or required under any provision of the Act or the articles or the By-laws of the Corporation to be present at the meeting. Any other person may be admitted only if invited by the Chair of the meeting or with the majority consent of the Members present at the meeting.

Section 4 - Directors

4.01 Number of Directors

Until changed in accordance with the Act, the number of Directors shall be 7.

4.02 Election and Term

The Roman Catholic Bishop of Sault Ste. Marie, or a delegate appointed by him, shall be an *ex officio* Director. The remaining 6 Directors shall be elected by the Members at each annual meeting. The term of office of the Directors (subject to the provisions, if

any, of the articles) shall be from the date of the meeting at which they are elected or appointed until the next annual meeting or until their successors are elected or appointed.

For greater clarity, no person may be a Director who is an "Ineligible Individual".

4.03 Vacancies

The office of a Director shall be vacated immediately:

1. if the Director resigns office by written notice to the Corporation, which resignation shall be effective at the time it is received by the Corporation or at the time specified in the notice, whichever is later;
2. if the Director dies or becomes bankrupt;
3. if the Director is found to be incapable by a court or incapable of managing property under Ontario law; or
4. if, at a meeting of the Members, the Members by ordinary resolution removes the Director before the expiration of the Director's term of office. For greater clarity, the Members may not remove the *ex officio* Director without the written agreement of the Bishop of Sault Ste. Marie.

4.04 Filling Vacancies

A vacancy on the Board shall be filled as follows, and the Director appointed or elected to fill the vacancy holds office for the remainder of the unexpired term of the Director's predecessor:

1. if the vacancy concerns the *ex officio* Director, the Bishop of Sault Ste. Marie shall be asked to appoint a successor;
2. for any other vacancy, the Members may fill the vacancy by an ordinary resolution.

4.05 Committees

Subject to the limitations on delegation set out in the Act, the Board may establish any committee it determines necessary for the execution of the Board's responsibilities. The Board shall determine the composition and terms of reference for any such committee. The Board may dissolve any committee by resolution at any time.

4.06 Remuneration of Directors

The Directors shall serve as such without remuneration and no Director shall directly or indirectly receive any profit from occupying the position of Director; subject to the following:

1. Directors may be reimbursed for reasonable expenses they incur in the performance of their Directors' duties;
2. Directors may be paid remuneration and reimbursed for expenses incurred in connection with services they provide to the Corporation in their capacity other than as Directors, provided that the amount of any such remuneration or reimbursement is:
 - a. considered reasonable by the Board;
 - b. approved by the Board for payment by resolution passed before such payment is made; and
 - c. in compliance with the conflict of interest provisions of the Act; and

Notwithstanding the foregoing, no Director shall be entitled to any remuneration for services as a Director or in other capacity if the Corporation is a charitable corporation, unless the provisions of the Act and the law applicable to charitable corporations are complied with, including Ontario [Regulation 4/01](#) made under the [Charities Accounting Act](#).

Section 5 - Board Meetings

5.01 Calling of Meetings

Meetings of the Directors may be called by the Chair, the *ex officio* Director, or any two Directors at any time and any place on notice as required by this By-law.

5.02 Regular Meetings

The Board may fix the place and time of regular Board meetings and send a copy of the resolution fixing the place and time of such meetings to each Director, and no other notice shall be required for any such meetings.

5.03 Notice

Notice of the time and place for the holding of a meeting of the Board shall be given in the manner provided in Section 10 of this By-law to every Director of the Corporation not less than seven days before the date that the meeting is to be held. Notice of a meeting is not necessary if all of the Directors are present, and none objects to the holding of the meeting, or if those absent have waived notice or have otherwise signified their consent to the holding of such meeting. If a quorum of Directors is present, each newly elected or appointed Board may, without notice, hold its first meeting immediately following the annual meeting of the Corporation.

5.04 Chair

The Chair shall preside at Board meetings. In the absence of the Chair, the Directors present shall choose one of their number to act as the Chair.

5.05 Voting

Each Director has one vote. Questions arising at any Board meeting shall be decided by a majority of votes, which must include the vote of the *ex officio* Director in order to adopt a resolution on any of the following subjects:

1. appointment or dismissal of the Chair, or alteration of the Chair's authority or responsibilities;
2. appointment or dismissal of the Executive Director, or alteration of the Executive Director's authority or responsibilities;
3. appointment or dismissal of a chaplain or other spiritual advisor; and
4. approval of amendments to the Articles of Incorporation or the Bylaws of the Corporation;
5. alienation, including sale, long-term lease, or mortgaging, of any real property owned by the Corporation.

In case of an equality of votes, the Chair shall not have a second or casting vote.

5.06 Quorum

The quorum for a meeting of the Directors is 5 Directors.

5.07 Participation by Telephonic or Electronic Means

If all of the Directors of the Corporation consent, a Director may participate in a meeting of the Board or of a committee of Directors by telephonic or electronic means that permits all participants to communicate adequately with each other during the meeting. A Director participating by such means is deemed to be present at that meeting.

Section 6 - Financial

6.01 Banking

The Board shall by resolution from time to time designate the bank in which the money, bonds or other securities of the Corporation shall be placed for safekeeping.

6.02 Financial Year

The financial year of the Corporation ends on June 30 in each year or on such other date as the Board may from time to time by resolution determine.

Section 7 - Officers

7.01 Officers

The Board shall appoint from among the Directors a Chair and may appoint any other person to be executive director, treasurer and secretary at its first meeting following the annual meeting of the Corporation. The office of treasurer and secretary may be held by the same person and may be known as the secretary-treasurer. The Board may appoint such other Officers and agents as it deems necessary, and who shall have such authority and shall perform such duties as the Board may prescribe from time to time.

7.02 Office Held at Board's Discretion

Any Officer shall cease to hold office upon resolution of the Board. Unless so removed, an Officer shall hold office until the earlier of:

1. the Officer's successor being appointed,
2. the Officer's resignation, or
3. such Officer's death.

7.03 Duties

Officers shall be responsible for the duties assigned to them and they may delegate to others the performance of any or all of such duties.

7.04 Duties of the Chair

The Chair shall perform the duties described in sections 3.05 and 5.04 and such other duties as may be required by law or as the Board may determine from time to time.

7.05 Duties of the Executive Director

The executive director shall perform the duties described in Schedule A and such other duties as may be required by law or as the Board may determine from time to time.

7.06 Duties of the Treasurer

The treasurer shall perform the duties described in Schedule B and such other duties as may be required by law or as the Board may determine from time to time.

7.07 Duties of the Secretary

The secretary shall perform the duties described in Schedule C and such other duties as may be required by law or as the Board may determine from time to time.

Section 8 - Protection of Directors and Others

8.01 Protection of Directors and Officers

No Director, Officer or committee member of the Corporation is liable for the acts, neglects or defaults of any other Director, Officer, committee member or employee of the Corporation or for joining in any receipt or for any loss, damage or expense happening to the Corporation through the insufficiency or deficiency of title to any property acquired by resolution of the Board or for or on behalf of the Corporation or for the insufficiency or deficiency of any security in or upon which any of the money of or belonging to the Corporation shall be placed out or invested or for any loss or damage arising from the bankruptcy, insolvency or tortious act of any person, firm or Corporation with whom or which any moneys, securities or effects shall be lodged or deposited or for any other loss, damage or misfortune whatever which may happen in the execution of the duties of his or her respective office or trust provided that they have:

1. complied with the Act and the Corporation's articles and By-laws; and
2. exercised their powers and discharged their duties in accordance with the Act

Section 9 - Conflict of Interest

9.01 Conflict of Interest

A Director who is a party to a material contract or transaction or proposed material contract or transaction with the Corporation or is a director or officer of, or has a material

interest in, any person who is a party to a material contract or transaction or proposed material contract or transaction with the Corporation shall make the disclosure required by the Act. Except as provided by the Act, no such Director shall attend any part of a meeting of Directors during which the contract or transaction is discussed or vote on any resolution to approve any such contract or transaction.

9.02 Charitable Corporations

No Director shall, directly or through an associate, receive a financial benefit, through a contract or otherwise, from the Corporation if it is a charitable corporation unless the provisions of the Act and the law applicable to charitable corporations are complied with.

Section 10 - Notices

10.01 Service

Any notice required to be sent to any Member or Director or to the auditor or person who has been appointed to conduct a review engagement of the Corporation shall be delivered personally, or sent by prepaid mail, facsimile, email or other electronic means to any such Member at the Member's latest address as shown in the records of the Corporation; and to such Director at his or her latest address as shown in the records of the Corporation or in the most recent notice or return filed under the Corporations Information Act, whichever is the more current; and to the auditor or the person who has been appointed to conduct a review engagement at its business address; provided always that notice may be waived or the time for giving the notice may be abridged at any time with the consent in writing of the person entitled thereto.

10.02 Error or Omission in Giving Notice

The accidental omission to give any notice to any Member, Director, Officer, member of a committee of the Board or auditor or person conducting a review engagement, if any, or the non-receipt of any notice by any such person where the Corporation has provided

notice in accordance with the By-laws or any error in any notice not affecting its substance shall not invalidate any action taken at any meeting to which the notice pertained or otherwise founded on such notice.

Section 11 - Special circumstances

11.01 Special Examinations

The *ex officio* Member of the Corporation may, at his discretion, appoint a person to conduct a special examination of the Corporation. For a valid appointment, this person must have the same qualifications required to be a Member of the corporation as per article 2.02.

In such capacity, this person may visit the Corporation and take account of all that concerns the administration and government of its affairs. Without limiting the broad scope of this capacity, the person conducting the special examination:

- a. may examine any document of the Corporation, including electronic documents as well as emails sent to or from an email address using its domain name;
- b. may observe any of the meetings or other operations of the Board or any committee of the Corporation;
- c. may interview any Director, Officer, agent, or employee of the Corporation, or other concerned person, about anything that concerns the administration and government of its affairs;
- d. is required to maintain confidentiality and shall treat all information gathered during the investigation as confidential.

The person conducting the special examination will make a written report of his or her findings and recommendations to the Members and to the Directors.

Only the *ex officio* Member may terminate the appointment of the person conducting a special examination.

11.02 Trusteeship

If the *ex officio* Member determines that grave reasons require it, he may appoint a Trustee for a determined period of time to assist in directing the Corporation. For a valid

appointment, this person must have the same qualifications required to be a Member of the corporation as per article 2.02.

Examples of grave reasons include, but are not limited to:

1. a request from a majority of the Members or of the Directors to appoint a Trustee;
2. failure to uphold the Purposes of the Corporation, its Anshinaabe identity or its Roman Catholic character;
3. failure to abide by the requirements of the Act, the Articles of Incorporation or the Bylaws of the Corporation;
4. failure to maintain proper records as required by the Act, including registers of Members, of Directors, or of Officers;
5. a negative report by the person appointed to conduct the annual audit or review of the finances of the Corporation;
6. financial difficulties which threaten the continued operation of the Corporation;
7. the inability of the special investigator to obtain the cooperation necessary to conduct the special investigation.

During the time of this mandate:

1. the Trustee may attend any meeting of the Members or of the Directors, including any in camera sessions;
2. the Trustee acts in the place of the Chair and the Executive Director.

In addition, for the duration of the mandate of the Trustee, and with the exception of resolutions approving modifications to the Articles of Incorporation or the bylaws, only the *ex officio* Member has the right to vote at a meeting of the Members, although all Members retain all other rights.

Only the *ex officio* Member may terminate the appointment of a Trustee prior to the conclusion of the duration of the mandate.

The appointment of a Trustee is an act of ecclesiastical governance and as such may be appealed according to the norms of canonical recourse as provided in the Code of Canon Law. The mandate of the Trustee remains nonetheless in effect while the recourse is being adjudicated.

The costs associated with the appointment of a Trustee are borne by the *ex officio* Member.

Section 12 - Adoption and Amendment of By-laws

12.01 Amendments to By-laws

The Board may from time to time in accordance with the Act amend or repeal and replace this By-law. Such changes do not come into effect until approved by the Members.

Schedule A

Position Description of the Executive Director

Role Statement

The Executive Director resident shall be the chief executive officer of the Corporation and shall be responsible for implementing the strategic plans and policies of the Corporation. The Executive Director shall, subject to the authority of the Board, have general supervision of the affairs of the Corporation. The Executive Director shall be entitled to receive notice or and to attend and speak at all meetings of the Board and of meetings of Members as a non-member thereof without the right to vote, save and except when the Board is discussing the position, salary or benefits of the Executive Director.

Responsibilities

Agendas

Establish agendas aligned with annual Board goals and preside over Board meetings if also holding the office of Chair. Ensure meetings are effective and efficient for the performance of governance work. Ensure that a schedule of Board meetings is prepared annually.

Direction

Serve as the Board's central point of communication with the senior management, if any, of the Corporation; provide guidance to senior management, if any, regarding the Board's expectations and concerns. In collaboration with senior management, develop standards for Board decision-support packages that include formats for reporting to the Board and level of detail to be provided to ensure that management strategies, planning and performance information are appropriately presented to the Board.

Performance Appraisal

Lead the Board in monitoring and evaluating the performance of senior management, if any, through an annual process.

Work Plan

Ensure that a Board work plan is developed and implemented that includes annual goals for the Board and embraces continuous improvement.

Representation

Serve as the Board's primary contact with the public.

Reporting

Report regularly to the Board on issues relevant to its governance responsibilities.

Board Conduct

Set a high standard for Board conduct and enforce policies and By-laws concerning Directors' conduct.

Mentorship

Serve as a mentor to other Directors. Ensure that all Directors contribute fully. Address issues associated with underperformance of individual Directors.

Succession Planning

Ensure succession planning occurs for senior management, if any, and Board.

Committee Membership

Serve as member on all Board committees.

Schedule B

Position Description of the Treasurer

Role Statement

The treasurer works collaboratively with the president and senior management, if any, to support the Board in achieving its fiduciary responsibilities.

Responsibilities

Custody of Funds

The treasurer shall have the custody of the funds and securities of the Corporation and shall keep full and accurate accounts of all assets, liabilities, receipts and disbursements of the Corporation in the books belonging to the Corporation and shall deposit all monies, securities and other valuable effects in the name and to the credit of the Corporation in such chartered bank or trust company, or, in the case of securities, in such registered dealer in securities as may be designated by the Board from time to time. The treasurer shall disburse the funds of the Corporation as may be directed by proper authority taking proper vouchers for such disbursements, and shall render to the Chair and directors at the regular meeting of the Board, or whenever they may require it, an accounting of all the transactions and a statement of the financial position, of the Corporation. The treasurer shall also perform such other duties as may from time to time be directed by the Board.

Board Conduct

Maintain a high standard for Board conduct and uphold policies and By-laws regarding Directors' conduct, with particular emphasis on fiduciary responsibilities.

Mentorship

Serve as a mentor to other Directors.

Financial Statement

Present to the Members at the annual meeting as part of the annual report, the financial statement of the Corporation approved by the Board together with the report of the auditor or of the person who has conducted the review engagement, as the case may be.

Schedule C

Position Description of the Secretary

Role Statement

The secretary works collaboratively with the president to support the Board in fulfilling its fiduciary responsibilities.

Responsibilities

Board Conduct

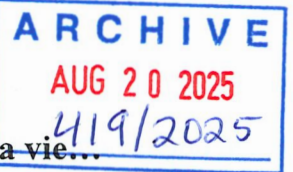
Support the Executive Director in maintaining a high standard for Board conduct and uphold policies and the By-laws regarding Directors' conduct, with particular emphasis on fiduciary responsibilities.

Document Management

Keep a roll of the names and addresses of the Members. Ensure the proper recording and maintenance of minutes of all meetings of the Corporation, the Board and Board committees. Attend to correspondence on behalf of the Board. Have custody of all minute books, documents, registers and the seal of the Corporation and ensure that they are maintained as required by law. Ensure that all reports are prepared and filed as required by law or requested by the Board.

Meetings

Give such notice as required by the By-Laws of all meetings of the Corporation, the Board and Board committees. Attend all meetings of the Corporation, the Board and Board committees.



45 ans parmi vous... avec vous. C'est plus que la moitié de ma vie...

On a manifesté le désir que je partage avec vous mon vécu à Sudbury. Je ramasse donc mes idées et voici en bref quelques notes.

13 mars 1938 : Naissance à Nédelec, au Témiscamingue. Déménagement en Abitibi en 1945. Diplômée de l'École Normale de Senneterre en juin 1954. Après un an d'enseignement, entrée chez les Servantes du Saint-Sacrement à Québec, un institut de vie contemplative voué à la prière et strictement cloîtré à l'époque. Quelques années plus tard, trois ans d'études à l'Université Saint-Paul d'Ottawa et obtention d'un bac en théologie.

Juin 1977 : **Le grand tournant**. Après Vatican II, beaucoup de prêtres et de religieuses ont mis fin à leurs engagements et sont retournés à la vie civile. Pour moi, ce fut tout le contraire. J'ai ressenti un appel pour aller encore plus loin dans la vie de prière et pour cela, de pouvoir vivre en complète solitude, c'est ce qu'on appelle la vie d'ermitte. Pour cela, il fallait l'autorisation de Rome et je l'ai obtenue. Dans des cas comme celui-là, le religieux ou la religieuse fait toujours partie de sa Congrégation, mais elle renonce à certains droits (par exemple, son droit de vote aux élections qui se font dans la Congrégation). De plus, cette personne doit subvenir à ses besoins.

Un jour, Dieu dit à Abraham : « Quitte ton pays... pour le pays que je t'indiquerai. » (Gn 12,1) « C'est par la foi qu'Abraham, lors de sa vocation, obéit et partit pour un lieu qu'il devait recevoir en héritage, et qu'il partit sans savoir où il allait. » (He 11,8) J'ai fait comme Abraham, notre père dans la foi, j'ai fait le pas décisif.

Avant de savoir où aller, l'urgence était de gagner quelques sous pour commencer. J'ai donc enseigné deux ans à Val d'Or dans une polyvalente. Pendant tout ce temps, je faisais des recherches pour trouver, comme Abraham, la terre où le Seigneur voulait que je m'installe. Toutes mes démarches n'aboutirent à rien! Finalement, j'écrivis à Marcel Morin établi à Ottawa (les Morin de Minnow Lake). J'avais étudié en même temps que lui à Saint-Paul. Il me conseilla d'écrire aux Jésuites de Sudbury. Ce que je fis immédiatement. Et le Père Léon Meunier, supérieur à la Villa Loyola, me répondit aussitôt, m'annonçant qu'un loyer était justement vide dans une maison à quatre logements leur appartenant. Je louai donc ce logis, et le 29 septembre 1979, en la fête des saints archanges, j'arrivais dans ma terre promise. J'étais au comble du bonheur, toute à ma vie de prière et de solitude. Je payais mon loyer et je travaillais une semaine par mois comme relieur à l'Université pour gagner mon pain. Cette lune de miel fut brève.

D'abord, il faut dire qu'au 2^e étage de l'édifice, l'autre logement était loué au Groupe de prière charismatique. Dans ce local, M^{me} Cécile Bonin avait commencé *La Librairie Emmanuel*. Cette librairie en germe, avec un inventaire limité, répondait aux besoins de base : bibles, livres sur le Renouveau charismatique, posters et objets de piété. Elle était ouverte lorsqu'il y avait des retraites charismatiques à la Villa. À l'heure des repas ou de la pause, les gens venaient acheter.

Puis, les événements commencèrent à se précipiter. L'école Nolin devint *Centre de Pastorale*. Une École de Pastorale fut mise sur pied. Cécile et son mari y commencèrent leur formation et elle dut abandonner la librairie naissante et ne trouva personne pour la remplacer... Voyant l'embarras de tous, j'offris mes services pour faire le peu de travail qu'il y avait à faire en attendant qu'on trouve quelqu'un... qu'on ne trouva jamais! C'est ainsi que je suis devenue libraire par la force des choses jusqu'à ce que M^{me} Monette Gagné accepte enfin de me remplacer en 1997. Elle était la personne toute désignée et qualifiée pour cet important service diocésain.

Je reviens à mon début près de la Villa. J'eus bientôt, en plus, une épreuve de taille. Je me retrouvai pratiquement seule dans cet édifice avec, sous le mien, un logement que les Jésuites avaient loué, sans le savoir, à des individus recherchés depuis longtemps, ayant Doberman et Berger allemand. Mois difficiles. Il y avait de quoi décourager une nouvelle arrivée, mais le Seigneur m'a donné la force voulue pour persévérer. Après l'arrestation de ces individus, autre chose survint encore. De plus, je m'approvisionnais avec peine, sans épicerie ni dépanneur et le service d'autobus était très réduit aux limites de la ville. Bref, les événements m'invitaient à déménager, mais où? De nouveau, Marcel Morin se trouva sur mon chemin. De passage à Sudbury, il vint me visiter et m'apprit que dans le pignon de l'église La Toussaint,

son ancienne paroisse, il y avait un minuscule logement qui avait servi autrefois et qui était devenu un lieu de débarras.

Merci au Père Jacques Lefort et au Conseil paroissial d'alors. Je déménageai le 29 septembre 1981, jour pour jour deux ans après mon arrivée à Sudbury. Ah! que j'ai été heureuse dans mon pignon! C'était le ciel! Non, pas tout à fait, car j'étais devenue malgré moi une femme d'affaires. Je ne comprenais pas. Toujours, cette question me tenaillait : Je ne suis pas venue à Sudbury pour être libraire. J'avais cessé mon travail de relieur à l'Université et m'occupais uniquement de la librairie.

Nouveaux tournants. En 1989, j'allai à Rome où se trouvaient les généralats de nos deux Congrégations, Pères et Sœurs. J'en revins avec des travaux de traduction à faire, de l'anglais australien au français. Je ne savais pas à ce moment-là que ces travaux auraient une suite. En réalité, ils furent une porte ouverte pour la modeste contribution que j'apportai des années plus tard à un grand projet de Congrégation qui aboutit à la publication des œuvres complètes de saint Pierre Julien Eymard, le fondateur de nos deux communautés religieuses, masculine et féminine. Ces *Œuvres complètes* sont disponibles en version électronique et en imprimé (17 volumes). Une fois terminée ma collaboration à ce projet, j'entrepris un travail similaire concernant la première religieuse de notre branche féminine. J'espère pouvoir terminer ce travail dans les années qu'il me reste.

En 2002, après plus de 20 ans à la paroisse La Toussaint, je quittai mon cher pignon pour un logement plus grand à City View Gardens au centre-ville. La paroisse Sainte-Anne fut mon nouvel et bel univers que je quitte, mais que j'emporte avec moi. Le Bulletin paroissial sera toujours là pour entretenir le feu des amitiés nouées et des intentions de prières.

—:—

Tout ce que je viens de raconter peut se résumer en cette phrase : *Dieu écrit droit avec des lignes courbes*. Je me suis souvent posé des questions sur le sens de ma vie ici. Maintenant, quand je revois ces 45 ans, je comprends. Dieu a sa logique : tout s'enchaîne harmonieusement, forme une ligne droite malgré les courbes parfois assez raides. En effet :

1. J'ai commencé comme relieur. Je suis capable d'écrire un livre et de le relier moi-même.
2. La librairie m'a fait entrer dans le monde de l'informatique, ce qui préparait, à mon insu, ma prochaine étape.
3. Toujours dans le domaine du livre, j'en ai traduit deux que j'ai fait imprimer et expédier.
4. Tout ça pour m'amener finalement à collaborer à une édition d'envergure au sein d'une équipe internationale. Que de voyages j'ai faits à l'étranger, moi qui étais venue avec l'intention de mener une vie retirée, toute à mon affaire dans mon coin!

Eh bien... ce coin retiré... je l'aurai bientôt chez les Petites Sœurs de la Sainte-Famille de Sherbrooke où je n'aurai qu'une chambre. Ma vie se résumera à prière et travail, exactement ce qui devait être ma vie en 1979 quand je suis arrivée ici. J'ai fait un grand détour, un long détour, un détour riche de mille expériences heureuses pour moi et utiles pour le diocèse et ma Congrégation. Je vais dans une Communauté étrangère parce que notre Congrégation n'a plus aucune maison au Québec et ma supérieure réside à... Paris!

Il en est de même pour vous aussi, j'en suis sûre. Il y a probablement dans vos vies des événements que vous ne comprenez pas, mais Dieu nous mène si on le laisse faire. Non seulement ses pensées ne sont pas nos pensées (Is 55,8), mais ses pensées sont meilleures que les nôtres. Dieu nous aime plus que nous nous aimons nous-mêmes.

Je souhaite à chacun de vous la sérénité face aux événements, car **le meilleur est à venir**. Saint Paul nous dit : « ...ce sont des choses que l'œil n'a point vues, que l'oreille n'a point entendues, et qui ne sont point montées au cœur de l'homme, des choses que Dieu a préparées pour ceux qui l'aiment. » (1Co 2,9) **Tout finira bien!** Que la joie nous habite! Nous sommes des pèlerins d'espérance!

En reconnaissance envers le Diocèse et envers vous tous, deux messes d'action de grâce seront célébrées les 19 et 20 août. (Messes ordinaires de la semaine sans rien de spécial.)

Sœur Suzanne

45 Years Among You... With You
That's more than half my life.

It was suggested that I share with you some of my experience in Sudbury. So I've gathered my thoughts and here are, in brief, a few notes.

March 13, 1938: Born in Nédélec, Témiscamingue. Moved to Abitibi in 1945. Graduated from the École Normale in Senneterre in June 1954. After a year of teaching, I entered the Servants of the Blessed Sacrament in Quebec City—a contemplative religious institute dedicated to prayer and, at the time, strictly cloistered. A few years later, I pursued three years of studies at Saint Paul University in Ottawa and earned a bachelor's degree in theology.

June 1977 marked a major turning point. After Vatican II, many priests and religious ended their commitments and returned to lay life. For me, it was the opposite. I felt a calling to go even further into the life of prayer—and for that, I longed to live in complete solitude: what is called the life of a hermit. That required authorization from Rome, which I received. In such cases, the religious remains a member of their Congregation but renounces certain rights (for example, the right to vote in Congregation elections). Moreover, the person must provide for their own needs.

One day, God said to Abraham: “Leave your country... for the land I will show you.” (Gen 12:1) “By faith, Abraham obeyed when he was called to go out to a place he was to receive as an inheritance; and he went out, not knowing where he was going.” (Heb 11:8) Like Abraham, our father in faith, I took that decisive step.

Before knowing where to go, I first needed to earn a little money to get started. I taught for two years in a high school in Val-d'Or. During that time, I searched—like Abraham—for the land where the Lord wanted me to settle. None of my efforts led to anything. Finally, I wrote to Marcel Morin in Ottawa (from the Morin family of Minnow Lake), whom I had studied with at Saint Paul. He advised me to write to the Jesuits in Sudbury, which I did immediately. Father Léon Meunier, then superior at Villa Loyola, replied right away to tell me that an apartment in one of their four-unit buildings had just become available. I rented the place, and on September 29, 1979—the Feast of the Archangels—I arrived in my promised land. I was overjoyed, fully immersed in my life of prayer and solitude. I paid rent and worked one week a month as a bookbinder at the university to earn my bread. That honeymoon didn't last long.

On the second floor of the building, the neighboring unit was rented by a charismatic prayer group. In that space, Mme Cécile Bonin had started Emmanuel Bookstore. It was in its infancy, with limited inventory: Bibles, books on the Charismatic Renewal, posters, and devotional items. It opened during retreats held at the Villa, and people would stop by during meal breaks or recess.

Soon after, things began to unfold rapidly. Nolin School became a Pastoral Centre. A School of Pastoral Ministry was launched. Cécile and her husband began formation there, and she had to abandon the fledgling bookstore. No one could be found to take over. Seeing everyone's distress, I offered to help with the little that needed to be done while they looked for someone—which never happened! And that's how, by force of circumstance, I became a bookseller until Mme Monette Gagné finally agreed to replace me in 1997. She was perfectly suited and qualified for this vital diocesan service.

Back to my early days near the Villa. I soon faced a serious trial. I found myself almost alone in the building, with the unit below mine rented (unknowingly) by the Jesuits to individuals who had long been sought by police, with a Doberman and a German Shepherd in tow. Those were difficult months. Enough to discourage a newcomer—but the Lord gave me the strength to persevere. After their arrest, more difficulties followed. Getting groceries was hard—no nearby store or corner shop, and public transit was extremely limited. In short, everything seemed to push me to move. But where?

Again, Marcel Morin appeared. Passing through Sudbury, he visited me and mentioned that a tiny apartment in the attic of La Toussaint church—his old parish—had once been used and was now a storage area. Thanks to Father Jacques Lefort and the parish council, I moved there on

ARCHIVE
AUG 20 2025

September 29, 1981—exactly two years after arriving in Sudbury. Oh, how happy I was in that attic! It felt like heaven. Not quite... because I had, despite myself, become a businesswoman. I didn't understand. The question tormented me: I didn't come to Sudbury to be a bookseller. I had left my bookbinding job at the university to run the bookstore full time.

New turns awaited. In 1989, I went to Rome, where the headquarters of our two Congregations—male and female—are located. I came back with some translation work: from Australian English into French. I didn't know then that this work would continue. It opened the door to a humble contribution I would later make to a major Congregational project: the publication of the complete works of Saint Peter Julian Eymard, founder of our two religious communities. These works are now available both digitally and in print (17 volumes). Once that project was completed, I began a similar task for the first religious of our female branch. I hope to finish that work in the years I have left.

In 2002, after more than 20 years at La Toussaint parish, I left my beloved attic for a larger apartment at City View Gardens in the city centre. Sainte-Anne parish became my new and beautiful spiritual home—a place I now leave, but carry with me. The parish bulletin will continue to nourish the flame of friendship and shared prayer intentions.

—:—

All I've just recounted can be summed up in one phrase: God writes straight with crooked lines. I've often questioned the meaning of my life here. Now, looking back on these 45 years, I understand. God has His logic: everything fits together, forming a straight line despite the sharp curves. Indeed:

I began as a bookbinder. I can now write and bind my own book.

The bookstore introduced me to the world of computers, which unknowingly prepared me for what was next.

Still in the book world, I translated two books, had them printed and shipped.

All this eventually led me to collaborate on a major international publishing project. I travelled abroad more than I ever imagined—for someone who came here intending to live quietly, minding her own business in a small corner.

And that quiet corner... I will soon find with the Little Sisters of the Holy Family in Sherbrooke, where I'll have only one room. My life will return to prayer and work—exactly what it was meant to be in 1979 when I first arrived here. I've taken a long detour—rich in experiences, fulfilling for me, and useful to both the diocese and my Congregation. I'm going to a different Community because ours no longer has a house in Quebec, and my superior now lives... in Paris!

I'm sure it's the same for you. There are likely events in your life that don't make sense—but if we let Him, God leads us. Not only are His thoughts not our thoughts (Isaiah 55:8), His thoughts are better than ours. God loves us more than we love ourselves.

I wish each of you peace when facing life's events—for the best is yet to come. As Saint Paul says: "What no eye has seen, nor ear heard, nor the heart of man imagined, is what God has prepared for those who love Him." (1 Cor 2:9)

All will end well. Let joy dwell among us. We are pilgrims of hope!

In gratitude to the Diocese and to all of you, two Masses of thanksgiving will be celebrated on August 19 and 20. (These will be regular weekday Masses with nothing special added.)

Soeur Suzanne

OFFICIAL NOTICES

2025-08-18: The appointment of Mr. Guy Faucher as Delegate for the diocesan Advisory Committee is extended (decree 413/2025).

AVIS OFFICIELS

2025-08-18 : La nomination de M. Guy Faucher à titre du Délégué pour le Comité consultatif diocésain est prolongée (décret 413/2025).